



*Indiana University Board of Trustees  
Committee and Business Meetings*

**REVISED AGENDAS**

**INDIANA UNIVERSITY SOUTH BEND**

**STUDENT ACTIVITIES CENTER**

**JUNE 15-16, 2017**

**EXECUTIVE SESSION\***

Thursday, June 15, 2017  
10:00 a.m. – 1:00 p.m.  
Chancellor's Board Room  
Administration Building  
Indiana University South Bend

\* Executive Session - Items authorized by Open Door Law - Sec. 5-14-1.5-6.1(b)(B); 5-14-1.5-6.1(b)(3); 5-14-1.5-6.1(b)(5); 5-14-1.5-6.1(b)(7)

## AGENDA

### ACADEMIC AFFAIRS AND UNIVERSITY POLICIES COMMITTEE

June 15, 2017  
1:30 p.m. – 2:45 p.m.  
Student Activities Center  
IU South Bend

*COMMITTEE: Chair Patrick A. Shoulders, Vice Chair MaryEllen K. Bishop, W. Quinn Buckner, Philip N. Eskew, Jr., Michael J. Mirro, Andrew F. Mohr, Melanie S. Walker, Anna M. Williams, James T. Morris, ex-officio*

- |      |  |                          |
|------|--|--------------------------|
| I.   | Welcome                                    | Ch. Patrick A. Shoulders |
| II.  | School of Nursing Report                   | Robin P. Newhouse        |
| III. | Revised Regional Campus Mission Statements | John S. Applegate        |
| IV.  | New Degrees                                | Lauren Robel             |

*Action Item:* Approval is requested for the following new degrees:

- A. **IUB** – Doctor of Public Health
- B. **IUB** – Master of Environmental Sustainability
- C. **IUB** – Master of Science in Intelligent Systems Engineering

- |    |           |                        |
|----|-----------|------------------------|
| V. | Personnel | Provost<br>Chancellors |
|----|-----------|------------------------|

*Action Item:* Approval is requested for personnel items per the appendix to the agenda.

- |       |              |               |
|-------|--------------|---------------|
| VI.   | Old Business |               |
| VII.  | New Business |               |
| VIII. | Adjournment  | Ch. Shoulders |

## APPENDIX

### ACADEMIC AFFAIRS AND UNIVERSITY POLICIES COMMITTEE

June 15, 2017  
1:30 p.m. – 2:45 p.m.  
Student Activities Center  
IU South Bend

#### V. PERSONNEL

1. *Action Item:* Approval is requested for the following personnel items:

#### **IUB-Provost and Executive Vice President Lauren Robel**

##### **Initial Appointments**

###### *College of Arts and Sciences*

For John Patton, Associate Professor of Biology, with tenure, beginning August 1, 2017.

###### *Jacobs School of Music*

For Kyra Nichols Gray, Professor of Ballet, with tenure, beginning August 1, 2017.

For Denson Paul Pollard, Professor of Brass, with tenure, beginning August 1, 2017.

For Thomas Alphonso Wilkins, Professor of Orchestral Conducting, with tenure, beginning August 1, 2017.

###### *School of Education*

For Sarah Theule Lubienski, Professor of Curriculum and Instruction, with tenure, beginning August 1, 2017

###### *School of Public Health*

For David Allison, Dean of the School of Public Health, and Provost Professor of Public Health, with tenure, beginning August 15, 2017.

##### **Reappointments and Changes in Status**

###### *College of Arts and Sciences*

For Andrea Ciccarelli, Professor of French and Italian, and Dean of Hutton Honors College, the additional title of Provost's Professor of French and Italian beginning April 27, 2017.

For Domenico Bertoloni Meli, Professor of History and Philosophy of Science, and Adjunct Professor of History, the additional title of Provost's Professor of History and Philosophy of Science beginning April 27, 2017.

For Karma Lochrie, Professor of English, the additional title of Provost's Professor of English beginning April 27, 2017.

For Dina Gall Okamoto, Professor of Sociology, and Director of the Center for Research on Race and Ethnicity in Society, Department of Sociology, the additional title of Class of 1948 Herman B Wells Endowed Professor beginning May 4, 2017.

For Jeffrey M. Zaleski, Professor of Chemistry, and Associate Vice Provost for Research in the Physical and Natural Sciences, Office of the Vice Provost for Research, the additional title of Provost's Professor of Chemistry beginning April 27, 2017.

#### *University Libraries*

For Carolyn Mary Walters, Associate Librarian and Executive Director of Scholarly Publishing, Library Administration, reappointment as Ruth Lilly Dean, University Libraries, for the period July 1, 2017 to June 30, 2019.

### **IUPUI – Chancellor and Executive Vice President Nasser H. Paydar**

#### **Initial Appointments**

##### *School of Education*

Cleveland Hayes, II, Professor, with tenure, effective August 1, 2017.

##### *School of Medicine*

Brett H. Graham, Associate Professor, with tenure, Department of Medical and Molecular Genetics, effective August 1, 2017.

David S. Hains, Professor, with tenure, Department of Pediatrics, effective June 1, 2017.

Jason G. Parker, Associate Professor, with tenure, Department of Radiology and Imaging Sciences, effective May 1, 2017.

#### **Reappointments and Changes of Status**

##### *School of Medicine*

For Dimitrios Stefanidis, a change in title from Visiting Associate Professor to Professor, with tenure, Department of Surgery, effective May 1, 2017.

### **IUN-Chancellor William J. Lowe**

For Victoria Román-Lagunas, PhD, Professor of Spanish, with tenure, and Executive Vice Chancellor for Academic Affairs, effective July 1, 2017.

### **IUSB-Chancellor Terry L. Allison**

#### **Initial Appointments**

For Thomas F. Fisher, Professor of Health Sciences with tenure and Dean of the Vera Z. Dwyer College of Health Sciences, effective July 1, 2017.

## AGENDA

### STUDENT RELATIONS COMMITTEE

June 15, 2017  
3:00 p.m. – 4:00 p.m.  
Student Activities Center  
IU South Bend

*COMMITTEE: Chair MaryEllen K. Bishop, Vice Chair Anna M. Williams, W. Quinn Buckner, Philip N. Eskew Jr., Michael J. Mirro, Patrick A. Shoulders, Melanie S. Walker, James T. Morris, ex-officio*

- |      |  |                                       |
|------|--|---------------------------------------|
| I.   | Welcome                                      | Ch. MaryEllen K. Bishop               |
| II.  | Undergraduate Admissions Process<br>Overview | John S. Applegate<br>James C. Kennedy |
| III. | eText Update                                 | Bradley C. Wheeler                    |
| IV.  | New Business                                 |                                       |
| V.   | Adjournment                                  | Ch. Bishop                            |

## AGENDA

### EXTERNAL RELATIONS COMMITTEE

June 15, 2017  
4:15 p.m. – 5:15 p.m.  
Student Activities Center  
IU South Bend

*COMMITTEE: Chair Michael J. Mirro, Vice Chair W. Quinn Buckner, MaryEllen K. Bishop, Philip N. Eskew Jr., Andrew F. Mohr, Patrick A. Shoulders, Melanie S. Walker, James T. Morris, ex-officio*

- |      |   |                      |
|------|---|----------------------|
| I.   | Welcome   | Ch. Michael J. Mirro |
| II.  | IU South Bend Campus Update   | Terry L. Allison     |
| III. | Student Report: Report from President of the IU South Bend Student Government Association | Shail Bhagat         |
| IV.  | Old Business  |                      |
| V.   | New Business  |                      |
| VI.  | Adjournment   | Ch. Mirro            |

## AGENDA

### FACILITIES AND AUXILIARIES COMMITTEE

June 16, 2017  
8:15 a.m. – 10:15 a.m.  
Student Activities Center  
Indiana University South Bend

*COMMITTEE: Chair Philip N. Eskew Jr., Vice Chair W. Quinn Buckner, MaryEllen K. Bishop, Andrew F. Mohr, Michael J. Mirro, Patrick A. Shoulders, Melanie S. Walker, Anna M. Williams, James T. Morris, ex-officio*

- |      |  |  |
|------|--|--|
| I.   | Welcome  | Ch. Philip N. Eskew Jr.                  |
| II.  | Review Current Projects  | Thomas A. Morrison<br>James M. Stewart   |
| III. | Project and Design Approvals   | Thomas A. Morrison                       |
|      | A. <b>IUB</b> – Golf Course Renovation (Project Only)  | G. Frederick Glass<br>Kalevi Huutilainen |
|      | B. <b>IUB</b> – Old Crescent Renovation – Phase III (Project Only)   | Eric Anderson<br>Gary Voirol             |
|      | C. <b>IUPUI</b> – Primary Care Center Renovation (Project Only)  | Mia P. Williams                          |
|      | D. <b>Regional Campuses</b> – Multi-Campus Special Repair and Rehabilitation for Deferred Maintenance (Project Only) |  |
|      | E. <b>IUB</b> – Parking Garage/Office Building (Architectural Design Only)   |  |
|      | F. <b>IUB</b> – Fine Arts Studio Building Addition (Architectural Design Only)                                       |  |
|      | G. <b>IUB</b> – Volleyball/Wrestling Indoor Arena (Architectural Design Only)  |  |
|      | H. <b>IUB</b> – 7 <sup>th</sup> and Indiana Gateway (Architectural Design Only)                                      |  |

*Action Item:* Approval is requested for projects and designs per the appendix to the agenda.



- IV. Consent Items Thomas A. Morrison
- A. **IUB** – Recreational Sports Fields East Storage Building Addition (Design Approval)
  - B. **IUB** – Woodlawn Avenue Easement
  - C. **IUPUI** – Michigan Street Easements
- Action Item:* Approval is requested for consent items per the appendix to the agenda.
- V. Informational Items Thomas A. Morrison  
Adam D. Thies  
Terry L. Allison
- A. IU South Bend Update
- VI. Old Business
- VII. New Business
- VIII. Adjournment Ch. Eskew

## APPENDIX

### FACILITIES AND AUXILIARIES COMMITTEE

June 16, 2017  
8:15 a.m. – 10:15 a.m.  
Student Activities Center  
Indiana University South Bend

#### III. PROJECT AND DESIGN APPROVALS

##### IUB – GOLF COURSE RENOVATION (PROJECT ONLY)

*Action Item:* Approval of the Board is requested to renovate the Indiana University Golf Course facility, located northeast of the State Road 45/46 Bypass on the Bloomington campus. The facility currently occupies 250 acres. Key aspects of the renovation are to protect and enhance the environmental impact and sustainability of the golf course, and ensure the economic sustainability and public accessibility of the golf course with continued discounted pricing for Indiana University students, faculty, and staff.

The existing 18-hole championship course and 9-hole par 3-course will be reconfigured into a new 18-hole championship golf course and driving range to replace the existing range, which will be developed into the neighboring IU Health Regional Academic Health Campus facilities. The renovated course will have new layouts and approaches that highlight and take advantage of the tremendous topography of this area, affording new, commanding views and vistas, as well as challenging play. A new clubhouse also will be included.

Ecological and sustainable methods will be utilized to better integrate the course with the surrounding landscape and terrain. Considerable areas will be returned to natural landscape with flowering native plant species and other forms of woodlands. These areas will be integrated with storm water management needs and desires to create a thoughtful and complete system compared to the existing course. For example, native grasses will assist with water filtration, and recent advances in turf maintenance technology will promote safer and healthier maintenance methods.

Both IU Health and Indiana University will work together to manage ecological and environmental concerns during this renovation and the planned construction of the nearby IU Health Regional Academic Health Campus facilities. Furthermore, consideration for use by Indiana University's varsity cross country teams also will be made, and the Indiana University Research and Teaching Preserve at Griffy Woods will be preserved and protected through construction and beyond.

The renovation will provide the campus and Bloomington community a distinctive course in an upgraded facility equal to or exceeding other collegiate venues of Indiana University's size and scale. The course also will be designed for tournament play, allowing increased opportunities to host such events. Following the renovation, the course will remain open and accessible as a public facility managed by Indiana University. Students, faculty, staff, and the general public will be welcome to enjoy the course and its facilities consistent with current use and membership guidelines.

The cost of this project is estimated to be \$12 million and will be funded through gifts through the Indiana University Foundation. Appropriate state approvals will be requested.

### **IUB – OLD CRESCENT RENOVATION – PHASE III (PROJECT ONLY)**

*Action Item:* Approval of the Board is requested to proceed with the third phase of a multi-phase effort to modernize and rejuvenate the older buildings on the Bloomington campus, commonly referred to as the Old Crescent. This third-phase project, a primary component of the Bloomington Campus Master Plan, will renovate Ballantine Hall, one of the largest academic buildings in the U.S., and as such, a critical part of the Bloomington campus' academic mission. Ballantine was completed in 1959. Also included will be renovations to Geological Sciences, constructed in 1962, with the Geological Survey portion completed in 1964. Due to their age, these buildings are in need of new, energy-efficient building systems (heating/air conditioning, electrical, plumbing, elevators) and improvements to building envelopes (roof, windows, etc.), as well as accessibility upgrades. Classrooms will be refurbished with the latest technologies and seating arrangements to be as effective as possible. The cost of this project is estimated to be \$78.5 million and will be funded through state appropriations. Appropriate state approvals will be requested.

### **IUPUI – PRIMARY CARE CENTER RENOVATION (PROJECT ONLY)**

*Action Item:* Approval of the Board is requested for renovation of the Primary Care Center, a part of the former Wishard campus at IUPUI. This project will renovate the second through fourth floors, as well as additional circulation space necessary to the project, totaling 71,658 gross square feet. The renovation will provide appropriate leased space for Indiana University Health to include a Child Development Clinic, Developmental Pediatrics Clinic, General Pediatrics Clinic, and Child Psychiatry Clinic.

Proposed improvements include renovation of public areas, stairs, upgraded lighting, paint, repair and renovation of restrooms, replacement of ceiling tile, casework upgrades, and revisions to floor plans to accommodate space requirements and future growth. Also included are new interior signage, upgrades to meet security standards, and upgrades to meet computer network standards.

The cost of this project is estimated at \$7 million and will be funded by Indiana University Health. Appropriate state approvals will be requested.

### **REGIONAL CAMPUSES – MULTI-CAMPUS SPECIAL REPAIR AND REHABILITATION FOR DEFERRED MAINTENANCE – PHASE III (PROJECT ONLY)**

*Action Item:* Approval of the Board is requested to address deferred maintenance issues currently affecting four regional campuses (IU East, IU Kokomo, IU Northwest, and IU Southeast) at Indiana University. These projects, which are listed below, are mechanical systems and controls replacements, including cooling towers and chillers; roof repair and replacement; and interior renovations.

- IUE – Multi-Building Mechanical Systems Controls Replacement – \$800,000
- IUK – Library Cooling Tower Replacement – \$200,000
- IUK – Main Building Roof Repair and Replacement – \$800,000
- IUN – Anderson Library/Conference Center Mechanical and Interior Renovations – \$6,550,000
- IUS – Chiller Replacement – \$1,400,000

The cost of this project is estimated to be \$9,750,000 and will be funded through state appropriations. Appropriate state approvals will be requested.

## **IUB – PARKING GARAGE/OFFICE BUILDING (ARCHITECTURAL DESIGN ONLY)**

*Action Item:* Approval of the Board is requested to proceed with the design of a new, approximately 650 space parking garage with an attached approximately 55,000 gross square foot administrative office building. This facility will be located north of 11<sup>th</sup> Street between Forrest Avenue and Walnut Grove on the Bloomington campus, near the new Luddy Hall and Multidisciplinary Science Building II (MSB2). Two existing buildings on the site will be demolished to make way for the new structure.

The site has substantial slope rising 25 feet as a person walks west along the 11<sup>th</sup> Street block. The proposed design uses the parking structure as a base or podium for three levels of office space – this elevates the office space allowing all floors to have substantial south daylight. Two stair/elevator towers anchor the street corners and serve as the entry to both parking and office.

The building works to advance the campus master plan. The design draws from historic campus strengths and complements the form and rhythm of Luddy and MSB2. The southeast entry tower acts as a visual terminus for the pedestrian mall running north/south along MSB2. Parking begins at this lowest level and the tower provides access to office space and parking above. The higher southwest building corner has an entry close to grade level, connects office space to the street and is opposite the Luddy diagonal path connecting to the 11<sup>th</sup> Street and Forrest Avenue street corner.

The architecture draws from the core campus language of a building with a base, body and attic level primarily clad in limestone. Window bays wrapped in metal and metal trim at the upper level enliven the 11<sup>th</sup> Street façade. The entries are celebrated at the corners. The garage envelope is a simple frame clad primarily in precast that serves as a backdrop for the main building face.

The administrative space consists of three levels of modern, flexible office space to accommodate a variety of users over time. A mix of open and enclosed work areas, conference and collaboration areas will be provided. A similar planning diagram is proposed for all three levels to enhance flexibility and use of space.

The parking structure is tight to the property line at the northeast corner. It will have two vehicular entry/exits: at the lowest level along Walnut Grove on the east side and at level three on the west side. Forrest Avenue will be repaved and widened near the intersection of 11<sup>th</sup> Street to accommodate an additional lane of west-bound traffic.

Visual representations of the project's design have been included in the meeting presentation to the Board for approval.

## **IUB – FINE ARTS STUDIO BUILDING ADDITION (ARCHITECTURAL DESIGN ONLY)**

*Action Item:* Approval of the Board is requested to proceed with the design of an approximately 30,000-gross square foot addition to the Fine Arts Studio Building and build-out of approximately 10,000 square feet of existing unfinished space located on the Bloomington campus. The Fine Arts Studio Building, often known as the former IU Press Warehouse building and located at 13<sup>th</sup> Street and Woodlawn Avenue, is currently 20,000 square feet in total. The new, two-story with ground level building addition will bring the complex to nearly 50,000 total square feet and will be dedicated to studios and lab spaces. The building's exterior will utilize materials similar to the existing Warehouse including metal siding and concrete block, and will extend to the west on the current Annex building site. Accommodations for an outdoor kiln structure and area will be made at the corner of Fess Avenue and 13<sup>th</sup> Street. This new complex will house many of the Fine Arts programs

currently in the Arts Annex (former Central Stores), Graduate Printmaking, and the McCalla School. Other School of Art + Design occupants will include Printmaking, Ceramics, Painting and Sculpture. Furthermore, Textiles and some additional program space will relocate to the Henry Radford Hope School of Fine Arts building on the Fine Arts Plaza on the Bloomington campus.

Visual representations of the project's design have been included in the meeting presentation to the Board for approval.

### **IUB – VOLLEYBALL/WRESTLING INDOOR ARENA (ARCHITECTURAL DESIGN ONLY)**

*Action Item:* Approval of the Board is requested for the design of the new Volleyball/Wrestling Indoor Arena on the east side of Cook Hall along Fee Lane. The arena will accommodate volleyball/wrestling events as well as special events such as summer basketball camps. Also included in the project will be volleyball and wrestling home team locker rooms, visitor locker rooms, and volleyball offices.

The public face and main entry of the new facility will be located along the southern façade facing 17th Street. An entry plaza constructed of decorative concrete, landscaping and site accessories will frame the entry and facilitate access from spectator parking. A double height grand lobby will extend the width of the structure and provide for a ceremonial entry to the competition arena. The southern façade of the lobby will be constructed primarily of sloped transparent curtainwall accented with precast concrete columns. The orientation and configuration of the curtainwall will allow views into the new structure while promoting visibility and presence along both 17<sup>th</sup> Street and Fee Lane.

Decorative concrete masonry units will anchor the base of the east, west and north facades with translucent polycarbonate panels on the upper portions of the east and west elevations, providing diffuse light into the arena. Transparent curtainwall will be featured at the northeast corner to accentuate the volleyball office suite entry along Fee Lane.

The 3,000-seat arena will have permanent grandstands on the east and west sides with telescoping bleachers on the north and south sides. Collapsing the telescoping bleachers will reveal additional volleyball practice courts. Concessions and ticketing will be located in the grand lobby.

Visual representations of the project's design have been included in the meeting presentation to the Board for approval.

### **IUB – 7<sup>TH</sup> & INDIANA GATEWAY (ARCHITECTURAL DESIGN ONLY)**

*Action Item:* Approval of the Board is requested to proceed with the design of a gateway at 7<sup>th</sup> Street and Indiana Avenue on the Bloomington campus. Access to campus on 7<sup>th</sup> Street is primarily a west-to-east experience, and in recognition of that the improvements are proposed for the southeast corner of the intersection. At that location, the gateway serves both the western edge of campus as a whole and Dunn Meadow as a signature space. A limestone terrace step with a gracious tread width welcomes pedestrians to enter the Meadow or pause, take a seat, and observe the activity within. A limestone sign wall of similar but not duplicative style to those found at the other Bloomington campus gateways is the central element. A limestone pier slightly taller and larger than the wall anchors each end and forms one side of the two pedestrian entry portals. The other side of each of the entry portals is marked by a more prominent architectural column, reflecting the design language of the university buildings that can be seen past the Meadow and above the trees. The ground plane is brick in keeping with the other gateway spaces. The landscape bed for this gateway is to the back of the sign wall with additional ornamental plantings

flanking the column at each edge of the space. New curb and an accessible ramp also will be included.

Visual representations of the project's design have been included in the meeting presentation to the Board for approval.

#### **IV. CONSENT ITEMS**

##### **IUB – RECREATIONAL SPORTS FIELDS EAST STORAGE BUILDING ADDITION (DESIGN ONLY)**

*Action Item:* Approval of the Board is requested to construct a 988-gross square foot, one-story addition to the existing East Storage Building (formerly the press box for the IU Softball Field) at the Recreational Sports Intramural Fields on Fee Lane on the Bloomington campus. The addition will provide secure storage for equipment, tools, and materials necessary to maintain and utilize the sports fields. These items currently are stored in various locations around campus. This facility would allow storage to be consolidated into one location next to the fields for ease of access. The addition will not be heated or cooled and there are no windows, but lights and electrical outlets will be provided. The addition will be constructed using materials that match the existing converted press box structure, including split-face concrete masonry, shingle roof, and overhead garage doors.

Visual representations of the project's design have been included in the meeting presentation to the Board for approval.

##### **IUB – WOODLAWN AVENUE EASEMENT**

*Action Item:* Approval of the Board is requested to grant a perpetual easement to the City of Bloomington for right-of-way purposes as part of the Woodlawn Avenue widening and streetscape improvement project north of 10<sup>th</sup> Street.

The legal description of the easement is filed in the office of the Secretary of The Trustees of Indiana University. A visual representation of the easement's location has been included in the meeting presentation to the Board for approval.

It is requested that the Trustees adopt the following resolution to authorize a grant of a perpetual easement for this purpose.

#### *RESOLUTION OF THE TRUSTEES OF INDIANA UNIVERSITY*

*WHEREAS, the fee simple title to the real estate described herein, located in Bloomington, Monroe County, State of Indiana, is now vested in The Trustees of Indiana University (the "Trustees"); and*

*WHEREAS, the Trustees wish to grant a perpetual easement (the "Easement") for right-of-way purposes to the City of Bloomington, Indiana to effectuate the N. Woodlawn Ave. streetscape project.*

*NOW, THEREFORE, BE IT RESOLVED, that it will serve the best interests of Indiana University to grant the Easement described herein to the City of Bloomington, Indiana, and said Easement is hereby granted.*

**IUPUI – MICHIGAN STREET EASEMENTS**

*Action Item:* Approval of the Board is requested to grant perpetual easements to the City of Indianapolis for right-of-way purposes as part of the Michigan Street Two Way Conversion project.

The legal descriptions of the easements are filed in the office of the Secretary of The Trustees of Indiana University. A visual representation of the easement locations has been included in the meeting presentation to the Board for approval.

It is requested that the Trustees adopt the following resolution to authorize a grant of a perpetual easement for this purpose.

*RESOLUTION OF THE TRUSTEES OF INDIANA UNIVERSITY*

*WHEREAS, the fee simple title to the real estate described herein, located in Indianapolis, Marion County, State of Indiana, is now vested in The Trustees of Indiana University (the "Trustees"); and*

*WHEREAS, the Trustees wish to grant perpetual easements (the "Easements") for right-of-way purposes to the City of Indianapolis, Indiana to effectuate the project converting Michigan Street from one way traffic to two way traffic through IUPUI.*

*NOW, THEREFORE, BE IT RESOLVED, that it will serve the best interests of Indiana University to grant the Easements described herein to the City of Indianapolis, Indiana, and said Easements are hereby granted.*

## AGENDA

### FINANCE, AUDIT AND STRATEGIC PLANNING COMMITTEE

June 16, 2017  
10:30 a.m. -11:30 a.m.  
Student Activities Center  
IU South Bend

*COMMITTEE: Chair Andrew F. Mohr, Vice Chair Melanie S. Walker, MaryEllen K. Bishop, W. Quinn Buckner, Philip N. Eskew, Jr., Michael J. Mirro, Patrick A. Shoulders, Anna M. Williams, James T. Morris, ex-officio*

- |      |  |                                   |
|------|--|-----------------------------------|
| I.   | Welcome  | Ch. Andy Mohr                     |
| II.  | 2017-2018 Fiscal Year Annual Operating Budget  | John A. Sejdinaj<br>Joan M. Hagen |
|      | <i>Action Item:</i> Approval is requested for the fiscal year 2017-2018 annual operating budget. |                                   |
| III. | HR2020 Update  | John Whelan                       |
| IV.  | Old Business   |                                   |
| V.   | New Business   |                                   |
| VI.  | Adjournment  | Ch. Mohr                          |



**EXECUTIVE SESSION\***

Friday, June 16, 2017  
11:30 a.m. – 12:15 p.m.  
Room 206  
Student Activities Center  
Indiana University South Bend

\* Executive Session - Items authorized by Open Door Law - Sec. 5-14-1.5-6.1(b)(B); 5-14-1.5-6.1(b)(3); 5-14-1.5-6.1(b)(5); 5-14-1.5-6.1(b)(7)



**REVISED AGENDA**  
**INDIANA UNIVERSITY BOARD OF TRUSTEES**  
**BUSINESS MEETING**

**STUDENT ACTIVITIES CENTER**  
**INDIANA UNIVERSITY SOUTH BEND**

**FRIDAY, JUNE 16, 2017**  
**12:30 p.m. – 1:30 p.m.**

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**I. GENERAL BUSINESS**

1. *Action Item:* Approval is requested for the minutes of the meeting of April 14, 2017.

**II. CHAIR'S REPORT**

1. Remarks from Chairman Morris

**III. PRESIDENT'S REPORT**

1. Remarks from Michael A. McRobbie

**IV. FACULTY REPORT**

1. Remarks from Rebecca Spang, Rachel Applegate, and Joe Wert, Faculty Co-Chairs, University Faculty Council.

**V. REPORTS AND PRESENTATIONS**

**VI. COMMITTEE ACTION ITEMS**

1. *Action Item:* Approval is requested for all action items recommended by the standing committees per the appendix to the agenda.

**VII. AWARD OF DEGREES**

1. *Action Item:* Approval is requested for the awarding of degrees as of April 28, 2017 and May 31, 2017.
2. *Action Item:* Approval is requested for the awarding of an honorary degree that will be announced at a later date.
3. Reporting for the record the awarding of an honorary degree during the 2015-2016 academic year:

<b>Date</b>	<b>Name of Recipient</b>	<b>Event</b>	<b>Degree</b>
December 17, 2016	Linda Greenhouse	Winter Commencement	Humane Letters
May 5, 2017	Pauline Yu	Commencement IU Bloomington	Humane Letters
May 6, 2017	Roderick Paige	Commencement IUB	Humane Letters
May 6, 2017	Doug Van Houweling	Commencement IUB	Science
May 9, 2017	Beth Brooke-Marciniak	Commencement IU Kokomo	Humane Letters
May 11, 2017	Earline Rogers	Commencement IU Northwest	Humane Letters

## VIII. OLD BUSINESS

## IX. NEW BUSINESS

1. *Action Item:* Approval is requested of the Program Transfer Agreement and ancillary agreements necessary to effectuate the IPFW Realignment previously approved by the Board of Trustees on December 1, 2016.
2. *Action Item:* Approval is requested for anonymous naming matters that will be announced at a later time.

## X. NEXT MEETING

August 11, 2017  
IU Bloomington  
Bloomington, Indiana

## XI. ADJOURNMENT

## XII. APPENDIX A – ACTION ITEMS

Indiana University Board of Trustees  
Business Meeting

Student Activities Center  
Indiana University South Bend

Friday, June 16, 2017  
12:30 p.m. – 1:30 p.m.

### I. ACADEMIC AFFAIRS

#### PERSONNEL

1. *Action Item:* Approval is requested for the following personnel items:

#### **IUB-Provost and Executive Vice President Lauren Robel**

##### **Initial Appointments**

*College of Arts and Sciences*

For John Patton, Associate Professor of Biology, with tenure, beginning August 1, 2017.

*Jacobs School of Music*

For Kyra Nichols Gray, Professor of Ballet, with tenure, beginning August 1, 2017.

For Denson Paul Pollard, Professor of Brass, with tenure, beginning August 1, 2017.

For Thomas Alphonso Wilkins, Professor of Orchestral Conducting, with tenure, beginning August 1, 2017.

*School of Education*

For Sarah Theule Lubienski, Professor of Curriculum and Instruction, with tenure, beginning August 1, 2017

*School of Public Health*

For David Allison, Dean of the School of Public Health, and Provost Professor of Public Health, with tenure, beginning August 15, 2017.

**Reappointments and Changes in Status**

*College of Arts and Sciences*

For Andrea Ciccarelli, Professor of French and Italian, and Dean of Hutton Honors College, the additional title of Provost's Professor of French and Italian beginning April 27, 2017.

For Domenico Bertoloni Meli, Professor of History and Philosophy of Science, and Adjunct Professor of History, the additional title of Provost's Professor of History and Philosophy of Science beginning April 27, 2017.

For Karma Lochrie, Professor of English, the additional title of Provost's Professor of English beginning April 27, 2017.

For Dina Gall Okamoto, Professor of Sociology, and Director of the Center for Research on Race and Ethnicity in Society, Department of Sociology, the additional title of Class of 1948 Herman B Wells Endowed Professor beginning May 4, 2017.

For Jeffrey M. Zaleski, Professor of Chemistry, and Associate Vice Provost for Research in the Physical and Natural Sciences, Office of the Vice Provost for Research, the additional title of Provost's Professor of Chemistry beginning April 27, 2017.

*University Libraries*

For Carolyn Mary Walters, Associate Librarian and Executive Director of Scholarly Publishing, Library Administration, reappointment as Ruth Lilly Dean, University Libraries, for the period July 1, 2017 to June 30, 2019.

**IUPUI – Chancellor and Executive Vice President Nasser H. Paydar**

**Initial Appointments**

*School of Education*

Cleveland Hayes, II, Professor, with tenure, effective August 1, 2017.

*School of Medicine*

Brett H. Graham, Associate Professor, with tenure, Department of Medical and Molecular Genetics, effective August 1, 2017.

David S. Hains, Professor, with tenure, Department of Pediatrics, effective June 1, 2017.

Jason G. Parker, Associate Professor, with tenure, Department of Radiology and Imaging Sciences, effective May 1, 2017.

## **Reappointments and Changes of Status**

### *School of Medicine*

For Dimitrios Stefanidis, a change in title from Visiting Associate Professor to Professor, with tenure, Department of Surgery, effective May 1, 2017.

### **IUN-Chancellor William J. Lowe**

For Victoria Román-Lagunas, PhD, Professor of Spanish, with tenure, and Executive Vice Chancellor for Academic Affairs, effective July 1, 2017.

### **IUSB-Chancellor Terry L. Allison**

## **Initial Appointments**

For Thomas F. Fisher, Professor of Health Sciences with tenure and Dean of the Vera Z. Dwyer College of Health Sciences, effective July 1, 2017.

## **II. FACILITIES AND AUXILIARIES**

### **PROJECT AND DESIGN APPROVALS**

#### **IUB – GOLF COURSE RENOVATION (PROJECT ONLY)**

*Action Item:* Approval of the Board is requested to renovate the Indiana University Golf Course facility, located northeast of the State Road 45/46 Bypass on the Bloomington campus. The facility currently occupies 250 acres. Key aspects of the renovation are to protect and enhance the environmental impact and sustainability of the golf course, and ensure the economic sustainability and public accessibility of the golf course with continued discounted pricing for Indiana University students, faculty, and staff.

The existing 18-hole championship course and 9-hole par 3-course will be reconfigured into a new 18-hole championship golf course and driving range to replace the existing range, which will be developed into the neighboring IU Health Regional Academic Health Campus facilities. The renovated course will have new layouts and approaches that highlight and take advantage of the tremendous topography of this area, affording new, commanding views and vistas, as well as challenging play. A new clubhouse also will be included.

Ecological and sustainable methods will be utilized to better integrate the course with the surrounding landscape and terrain. Considerable areas will be returned to natural landscape with flowering native plant species and other forms of woodlands. These areas will be integrated with storm water management needs and desires to create a thoughtful and complete system compared to the existing course. For example, native grasses will assist with water filtration, and recent advances in turf maintenance technology will promote safer and healthier maintenance methods.

Both IU Health and Indiana University will work together to manage ecological and environmental concerns during this renovation and the planned construction of the nearby IU Health Regional Academic Health Campus facilities. Furthermore, consideration for use by Indiana University's varsity cross country teams also will be made, and the Indiana University Research and Teaching Preserve at Griffy Woods will be preserved and protected through construction and beyond.

The renovation will provide the campus and Bloomington community a distinctive course in an upgraded facility equal to or exceeding other collegiate venues of Indiana University's size and scale. The course also will be designed for tournament play, allowing increased opportunities to host such events. Following the renovation, the course will remain open and accessible as a public facility managed by Indiana University. Students, faculty, staff, and the general public will be welcome to enjoy the course and its facilities consistent with current use and membership guidelines.

The cost of this project is estimated to be \$12 million and will be funded through gifts through the Indiana University Foundation. Appropriate state approvals will be requested.

### **IUB – OLD CRESCENT RENOVATION – PHASE III (PROJECT ONLY)**

*Action Item:* Approval of the Board is requested to proceed with the third phase of a multi-phase effort to modernize and rejuvenate the older buildings on the Bloomington campus, commonly referred to as the Old Crescent. This third-phase project, a primary component of the Bloomington Campus Master Plan, will renovate Ballantine Hall, one of the largest academic buildings in the U.S., and as such, a critical part of the Bloomington campus' academic mission. Ballantine was completed in 1959. Also included will be renovations to Geological Sciences, constructed in 1962, with the Geological Survey portion completed in 1964. Due to their age, these buildings are in need of new, energy-efficient building systems (heating/air conditioning, electrical, plumbing, elevators) and improvements to building envelopes (roof, windows, etc.), as well as accessibility upgrades. Classrooms will be refurbished with the latest technologies and seating arrangements to be as effective as possible. The cost of this project is estimated to be \$78.5 million and will be funded through state appropriations. Appropriate state approvals will be requested.

### **IUPUI – PRIMARY CARE CENTER RENOVATION (PROJECT ONLY)**

*Action Item:* Approval of the Board is requested for renovation of the Primary Care Center, a part of the former Wishard campus at IUPUI. This project will renovate the second through fourth floors, as well as additional circulation space necessary to the project, totaling 71,658 gross square feet. The renovation will provide appropriate leased space for Indiana University Health to include a Child Development Clinic, Developmental Pediatrics Clinic, General Pediatrics Clinic, and Child Psychiatry Clinic.

Proposed improvements include renovation of public areas, stairs, upgraded lighting, paint, repair and renovation of restrooms, replacement of ceiling tile, casework upgrades, and revisions to floor plans to accommodate space requirements and future growth. Also included are new interior signage, upgrades to meet security standards, and upgrades to meet computer network standards.

The cost of this project is estimated at \$7 million and will be funded by Indiana University Health. Appropriate state approvals will be requested.

## **REGIONAL CAMPUSES – MULTI-CAMPUS SPECIAL REPAIR AND REHABILITATION FOR DEFERRED MAINTENANCE – PHASE III (PROJECT ONLY)**

*Action Item:* Approval of the Board is requested to address deferred maintenance issues currently affecting four regional campuses (IU East, IU Kokomo, IU Northwest, and IU Southeast) at Indiana University. These projects, which are listed below, are mechanical systems and controls replacements, including cooling towers and chillers; roof repair and replacement; and interior renovations.

- IUE – Multi-Building Mechanical Systems Controls Replacement – \$800,000
- IUK – Library Cooling Tower Replacement – \$200,000
- IUK – Main Building Roof Repair and Replacement – \$800,000
- IUN – Anderson Library/Conference Center Mechanical and Interior Renovations – \$6,550,000
- IUS – Chiller Replacement – \$1,400,000

The cost of this project is estimated to be \$9,750,000 and will be funded through state appropriations. Appropriate state approvals will be requested.

## **IUB – PARKING GARAGE/OFFICE BUILDING (ARCHITECTURAL DESIGN ONLY)**

*Action Item:* Approval of the Board is requested to proceed with the design of a new, approximately 650 space parking garage with an attached approximately 55,000 gross square foot administrative office building. This facility will be located north of 11<sup>th</sup> Street between Forrest Avenue and Walnut Grove on the Bloomington campus, near the new Luddy Hall and Multidisciplinary Science Building II (MSB2). Two existing buildings on the site will be demolished to make way for the new structure.

The site has substantial slope rising 25 feet as a person walks west along the 11<sup>th</sup> Street block. The proposed design uses the parking structure as a base or podium for three levels of office space – this elevates the office space allowing all floors to have substantial south daylight. Two stair/elevator towers anchor the street corners and serve as the entry to both parking and office.

The building works to advance the campus master plan. The design draws from historic campus strengths and complements the form and rhythm of Luddy and MSB2. The southeast entry tower acts as a visual terminus for the pedestrian mall running north/south along MSB2. Parking begins at this lowest level and the tower provides access to office space and parking above. The higher southwest building corner has an entry close to grade level, connects office space to the street and is opposite the Luddy diagonal path connecting to the 11<sup>th</sup> Street and Forrest Avenue street corner.

The architecture draws from the core campus language of a building with a base, body and attic level primarily clad in limestone. Window bays wrapped in metal and metal trim at the upper level enliven the 11<sup>th</sup> Street façade. The entries are celebrated at the corners. The garage envelope is a simple frame clad primarily in precast that serves as a backdrop for the main building face.

The administrative space consists of three levels of modern, flexible office space to accommodate a variety of users over time. A mix of open and enclosed work areas, conference and collaboration areas will be provided. A similar planning diagram is proposed for all three levels to enhance flexibility and use of space.

The parking structure is tight to the property line at the northeast corner. It will have two vehicular entry/exits: at the lowest level along Walnut Grove on the east side and at level



three on the west side. Forrest Avenue will be repaved and widened near the intersection of 11<sup>th</sup> Street to accommodate an additional lane of west-bound traffic.

Visual representations of the project's design have been included in the meeting presentation to the Board for approval.

#### **IUB – FINE ARTS STUDIO BUILDING ADDITION (ARCHITECTURAL DESIGN ONLY)**

*Action Item:* Approval of the Board is requested to proceed with the design of an approximately 30,000-gross square foot addition to the Fine Arts Studio Building and build-out of approximately 10,000 square feet of existing unfinished space located on the Bloomington campus. The Fine Arts Studio Building, often known as the former IU Press Warehouse building and located at 13<sup>th</sup> Street and Woodlawn Avenue, is currently 20,000 square feet in total. The new, two-story with ground level building addition will bring the complex to nearly 50,000 total square feet and will be dedicated to studios and lab spaces. The building's exterior will utilize materials similar to the existing Warehouse including metal siding and concrete block, and will extend to the west on the current Annex building site. Accommodations for an outdoor kiln structure and area will be made at the corner of Fess Avenue and 13<sup>th</sup> Street. This new complex will house many of the Fine Arts programs currently in the Arts Annex (former Central Stores), Graduate Printmaking, and the McCalla School. Other School of Art + Design occupants will include Printmaking, Ceramics, Painting and Sculpture. Furthermore, Textiles and some additional program space will relocate to the Henry Radford Hope School of Fine Arts building on the Fine Arts Plaza on the Bloomington campus.

Visual representations of the project's design have been included in the meeting presentation to the Board for approval.

#### **IUB – VOLLEYBALL/WRESTLING INDOOR ARENA (ARCHITECTURAL DESIGN ONLY)**

*Action Item:* Approval of the Board is requested for the design of the new Volleyball/Wrestling Indoor Arena on the east side of Cook Hall along Fee Lane. The arena will accommodate volleyball/wrestling events as well as special events such as summer basketball camps. Also included in the project will be volleyball and wrestling home team locker rooms, visitor locker rooms, and volleyball offices.

The public face and main entry of the new facility will be located along the southern façade facing 17<sup>th</sup> Street. An entry plaza constructed of decorative concrete, landscaping and site accessories will frame the entry and facilitate access from spectator parking. A double height grand lobby will extend the width of the structure and provide for a ceremonial entry to the competition arena. The southern façade of the lobby will be constructed primarily of sloped transparent curtainwall accented with precast concrete columns. The orientation and configuration of the curtainwall will allow views into the new structure while promoting visibility and presence along both 17<sup>th</sup> Street and Fee Lane.

Decorative concrete masonry units will anchor the base of the east, west and north facades with translucent polycarbonate panels on the upper portions of the east and west elevations, providing diffuse light into the arena. Transparent curtainwall will be featured at the northeast corner to accentuate the volleyball office suite entry along Fee Lane.

The 3,000-seat arena will have permanent grandstands on the east and west sides with telescoping bleachers on the north and south sides. Collapsing the telescoping bleachers will reveal additional volleyball practice courts. Concessions and ticketing will be located in the grand lobby.

Visual representations of the project's design have been included in the meeting presentation to the Board for approval.

### **IUB – 7<sup>TH</sup> & INDIANA GATEWAY (ARCHITECTURAL DESIGN ONLY)**

*Action Item:* Approval of the Board is requested to proceed with the design of a gateway at 7<sup>th</sup> Street and Indiana Avenue on the Bloomington campus. Access to campus on 7<sup>th</sup> Street is primarily a west-to-east experience, and in recognition of that the improvements are proposed for the southeast corner of the intersection. At that location, the gateway serves both the western edge of campus as a whole and Dunn Meadow as a signature space. A limestone terrace step with a gracious tread width welcomes pedestrians to enter the Meadow or pause, take a seat, and observe the activity within. A limestone sign wall of similar but not duplicative style to those found at the other Bloomington campus gateways is the central element. A limestone pier slightly taller and larger than the wall anchors each end and forms one side of the two pedestrian entry portals. The other side of each of the entry portals is marked by a more prominent architectural column, reflecting the design language of the university buildings that can be seen past the Meadow and above the trees. The ground plane is brick in keeping with the other gateway spaces. The landscape bed for this gateway is to the back of the sign wall with additional ornamental plantings flanking the column at each edge of the space. New curb and an accessible ramp also will be included.

Visual representations of the project's design have been included in the meeting presentation to the Board for approval.

### **CONSENT ITEMS**

#### **IUB – RECREATIONAL SPORTS FIELDS EAST STORAGE BUILDING ADDITION (DESIGN ONLY)**

*Action Item:* Approval of the Board is requested to construct a 988-gross square foot, one-story addition to the existing East Storage Building (formerly the press box for the IU Softball Field) at the Recreational Sports Intramural Fields on Fee Lane on the Bloomington campus. The addition will provide secure storage for equipment, tools, and materials necessary to maintain and utilize the sports fields. These items currently are stored in various locations around campus. This facility would allow storage to be consolidated into one location next to the fields for ease of access. The addition will not be heated or cooled and there are no windows, but lights and electrical outlets will be provided. The addition will be constructed using materials that match the existing converted press box structure, including split-face concrete masonry, shingle roof, and overhead garage doors.

Visual representations of the project's design have been included in the meeting presentation to the Board for approval.

#### **IUB – WOODLAWN AVENUE EASEMENT**

*Action Item:* Approval of the Board is requested to grant a perpetual easement to the City of Bloomington for right-of-way purposes as part of the Woodlawn Avenue widening and streetscape improvement project north of 10<sup>th</sup> Street.

The legal description of the easement is filed in the office of the Secretary of The Trustees of Indiana University. A visual representation of the easement's location has been included in the meeting presentation to the Board for approval.

It is requested that the Trustees adopt the following resolution to authorize a grant of a perpetual easement for this purpose.

*RESOLUTION OF THE TRUSTEES OF INDIANA UNIVERSITY*

*WHEREAS, the fee simple title to the real estate described herein, located in Bloomington, Monroe County, State of Indiana, is now vested in The Trustees of Indiana University (the "Trustees"); and*

*WHEREAS, the Trustees wish to grant a perpetual easement (the "Easement") for right-of-way purposes to the City of Bloomington, Indiana to effectuate the N. Woodlawn Ave. streetscape project.*

*NOW, THEREFORE, BE IT RESOLVED, that it will serve the best interests of Indiana University to grant the Easement described herein to the City of Bloomington, Indiana, and said Easement is hereby granted.*

**IUPUI – MICHIGAN STREET EASEMENTS**

*Action Item:* Approval of the Board is requested to grant perpetual easements to the City of Indianapolis for right-of-way purposes as part of the Michigan Street Two Way Conversion project.

The legal descriptions of the easements are filed in the office of the Secretary of The Trustees of Indiana University. A visual representation of the easement locations has been included in the meeting presentation to the Board for approval.

It is requested that the Trustees adopt the following resolution to authorize a grant of a perpetual easement for this purpose.

*RESOLUTION OF THE TRUSTEES OF INDIANA UNIVERSITY*

*WHEREAS, the fee simple title to the real estate described herein, located in Indianapolis, Marion County, State of Indiana, is now vested in The Trustees of Indiana University (the "Trustees"); and*

*WHEREAS, the Trustees wish to grant perpetual easements (the "Easements") for right-of-way purposes to the City of Indianapolis, Indiana to effectuate the project converting Michigan Street from one way traffic to two way traffic through IUPUI.*

*NOW, THEREFORE, BE IT RESOLVED, that it will serve the best interests of Indiana University to grant the Easements described herein to the City of Indianapolis, Indiana, and said Easements are hereby granted.*